Ag. Hearing - Dec. 17, 1998

9:00-12 Noon - Industry Speakers 1:00-close - Public Testimony

- (1) Bob Battaglia
 P.O. Box 8934 / 2811 Agriculture Drive
 Madison 53708 53718
- Dept. of Agric.

 P.O. Box 8911

 Madison 53708-8911
- (3.) Vern Liebrandt (Inter-D.)

 UW-modison, Animal Sciences Dept.

 1675 Observatory Dr.

 Madison, INST 53706
- (4.) Dan Short

 (127 E. Oak St.

 Dodge G. UW Extension

 Juneary 53039-1379
- William

 Bill Dobson

 Dept. of Agricultural of Applied Economics

 427 Lorch St.

 UW- Madison

 Medison \$3.706

- (6.) Neal Dierks
 (P.O. Box 10383
 National Port Producers
 Des Moines, IA 50306
- 7. Dr. Art Mueller

 Clinton Davien Veterinary Service

 301 Scott Drive

 P.O. Box 266

 Clinton, WI 53525
 - Bob Uphoff 4581 Mendownew Rd Madison 53711
 - Keri Retallick Wis. Pork Producers Assn. P.O. 327 Lancaster 53813
- Down Sutherland
 Director of Procurement
 Johnsonville Sausoge
 104 Division St.
 Watertown 53094

Larry Clark 608-348 Lodi Sansage Company 150 S. Main Street Ldi 53555 Mike Myers (lə) Brandon Scholz PO BOY 264 Wis. Grocers Assoc. Platerell 53818-2601 Crosswads Dr. N360 Suite 185 Madison 53718 (13) Eric Drachenberg Professional Products 7187 Loy Rd Arena, WF 53503 (14) Greg Beck Equity Livestock E 10890 Penny Lane Barabas, WF 53913 Jens Knutson J KN U+504



PO Box 327 • Lancaster WI 53813 • 608-723-7551 FAX: 608-723-7553 • E-mail: wispork@pcii.net

January 4, 1998

Representative Al Ott Room 318 North State Capitol Madison, WI 53708

Dear Representative Ott,

Enclosed are the letters addressed to Ag Assembly Committee regarding the Pork Crisis Hearing on December 17th. We have entered all the letters in an Excel spreadsheet. The file is on the disk included and is the only file on that disk. If you have any problems getting the file up, please let us know. Thank you for all your help.

Sincerely,

Val Gaffney

Wisconsin Pork Producers Association



Member: Consumer Affairs Government Operations Natural Resources

State Representative • 3rd Assembly District

January 11, 1999

Assembly Speaker Scott Jensen Room 211 West, State Capitol P.O. Box 8952 Madison, WI 53708

Post-It™ brand fax transmittal memo 7671 # of pages ▶ /					
To Mary Ellis	From Linda Naneson				
Co.	Co. Ren. Al OH				
Dept.	Phone # 266 - 5831				
Fax# (608) 266-5617	Fax # (608) 282-3603				

Dear Speaker Jensen:

This letter is to request approval for an overnight Assembly Agriculture Committee meeting on January 19-20, 1999 in Green Bay, WI. The Committee will tour Packerland and Maple Wood Meats on the morning of January 20 followed by an afternoon hearing.

If you have any questions, please feel free to contact me or my staff members, Linda or Gus. Thank you for your consideration of my request.

Sincerely,

Al Ott, Chair

Assembly Agriculture Committee

State Representative

3rd Assembly District

AO:ln

6 Km

Gustafson, Andrew
From: Tierney, Jodie
Sent: Friday, January 15, 1999 5:32 PM
To: Gustafson, Andrew
Subject: screen & projector - ok'd

Narveson, Linda

From: +

Hanson, Linda

Sent:

Friday, January 15, 1999 1:52 PM

To: Subject:

Narveson, Linda RE: Travel Vouchers

Hi! Yes, Charlie talked about this pretty well during orientation. But, if you'd like to have extra travel expense forms to take along for them, you can get them from Mary Ellis. It probably wouldn't hurt, too, if you filled out a sample one for them to follow. Also, you already know that you need permission from the speaker for out-state committees?

Linda

----Original Message-----

From: Narveson, Linda

Sent:

Friday, January 15, 1999 10:03 AM

To:

Hanson, Linda

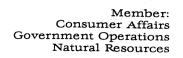
Subject: Tr

Travel Vouchers

I spoke with Mary and Ken. Ken is not sure if any information re filing expenses for committee travel, meals, etc. was given to new members of the Assembly. We have several freshmen on our Committee and I wanted to know if they had been informed about the process. Ken thought maybe you had done that during their orientation. We are having an Agriculture hearing on Jan. 20 in Green Bay and I want to be sure that all our members understand per diem vs committee expenses for the day, etc. and that they will file expenses correctly after the event.

Just let me know if I could get something to hand out to our freshmen or if I need to type something for them prior to our meeting. Thanks, Linda.

Linda Narveson Rep. Ott 266-5831





MEMO

TO:

Sen. Alan Lasee

Rep. David Hutchison

Rep. Frank Lasee

Sen. Robert Cowles

Rep. Phil Montgomery

Rep. Lee Meyerhofer

Sen. Gary Drzewiecki

Rep. Carol Kelso

Rep. John Gard

Rep. John Ryba

Rep. Luther Olsen

FROM: Rep. Al Ott, Chair

Assembly Agriculture Committee

DATE:

January 15, 1999

RE:

Agriculture Tour and Hearing

Wednesday, January 20, 1999

Green Bay, WI

The Assembly Agriculture Committee will hold a tour and hearing in Green Bay on Wednesday, January 20. The day's schedule is attached. We would like to invite you to join us for all or any part of the day that would be possible.

Please advise Linda or Andy on my staff if you plan to attend so we can include you on the tour.

ARO:ln

Enc.



Agriculture Committee Hearing and Tour

Wednesday, January 20, 1999 Green Bay, Wisconsin

Agenda: Important!! Please plan on meeting at Comfort Suites before the day's events begin. Legislators and others will leave together in State vans for Packerland Packing from Comfort Suites <u>no later than 7:40</u> on Wednesday.

8:00-10:45 Tour and Discussion at Packerland Packing
11:15-12:15 Tour of Maplewood Meats
12:30-1:30 Lunch at Rock Gardens Supper Club
1:30-3:30 Hearing at Comfort Suites Inn
-Guest speakers

- Overnight accommodations will be provided for Agriculture Committee members on the 19th and dinner will be available. Lunch will also be provided on the 20th.
- We will be staying at the Comfort Suites in Green Bay on the 19th. A
 block of rooms has been reserved under the name of Agriculture
 Committee.

Comfort Suites – Green Bay 1951 Bond Street Green Bay, WI 54303 1-920-499-7449

Informational Hearing with limited public input – Local, State, and Federal Perspectives on Agricultural Issues:

- 1. Upcoming legislative changes in agriculture
- 2. Intra-state shipment of meat
- 3. HAACP Federal Food Safety
- 4. Hog kill floor capacity
- 5. Other issues

items not purchased from stores. Put requests in writing to the Assembly Chief Clerk, One East Main. If granted, the Clerk's Office will issue a Purchase Order. "Reimbursements" cannot be made for items purchased outside UW stores.

- * Package express service is run from the Document Room for Assembly members. Packages that must go to Assembly districts may be sent by Greyhound Bus, Badger Bus, or Federal Express.
- Facsimile (FAX) machines are located in the Sgts. office, ground floor north, first floor north, third floor north, fourth floor west and in both caucuses. Fax charges are ten cents per page. To reduce unsolicited FAX transmissions, please do not give out the Legislature's FAX receiving number. Each office has a fax number associated with their office computer.
- The Chief Clerk's office keeps a supply of legislative pens. The cost is \$5.50 each and they can be taken out of your office account.



→ P. Committee Expenditures

Committee Chairs, from time to time, have a need for printing, photocopying, postage, stationary, rental of audio-visual equipment and meeting halls, as well as use of fleet autos or vans. These expenditures are for direct services to the committee as a whole, by the Chair, to facilitate the hearing process. Also, postage and duplicating services may be utilized to reply to unsolicited correspondence regarding proposals and issues before the committee. These expenditures are recorded in a monthly account and sent to each Committee Chair. These expenditures are not charged against the Committee Chair's district account, they are recorded as an committee expenditure and paid out of Assembly operations.

Q. Travel and Lodging - Travel Request/Approval Forms

All out-of-state and in-state travel MUST first be approved by the Speaker. Travel request forms can be obtained from the Speaker's office. The Speaker's approval of the committee chairperson's travel request will cover the committee members, committee staff person and a messenger. Include the name of the committee or the official title of the conference under the column entitled "Official Business" on the green travel voucher

Out-Of-State-Travel

- 1. Reimbursement for out-of-state travel from the Assembly's operations budget will be capped at \$2,000 per member for the biennium without exception.
- 2. All approved out-of-state travel will be reimbursed half from the Assembly operations budget and half from member's office account or other personal means of the member's choice. However, the option is open for the members to have the entire amount reimbursed through their office account, if so desired.

Agriculture Committee Members 1999-2000:

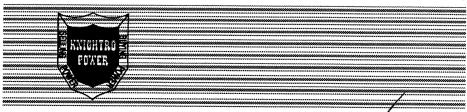
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Assembly -
Senok -
Do cument Room
Jon Mielke - Assembly Dem Cancus - 501 - S. Fairchild
Micole Anderson - Assembly Repub. Cancus - 601 - S. Fairchild
Mark Patronsky - 401 - 1 E. Main - Legis. Council
Steve Krieser - Syts. Office
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Press Room

KNIGHTRO, INC.

MEAT AND LIVESTOCK MARKET MANAGEMENT AND CONSULTING



W11911 Cty Road FF River Falls, WI 54022 715-425-7470 Office 715-425-6064 Fax 612-839-6426 Mobile

December 21, 1998

Representative Al Ott P.O. Box 8953 Madison, WI 53708

Dear Mr. Ott:

The plight of the PORK PRODUCER was recently brought to my attention by one of the 1998 WPPA Board of Directors. Unfortunately, not in time for the December 17 meeting in Madison.

Knightro is a livestock market management and consulting company that has focused on niche marketing concepts for the past several years. Our track record of success is one we point to with pride, and if you have been a follower of the KNIGHTRO REPORT you will be fully appraised of our approach to this profitable type of market planning. Enclosed is a copy of the most recent edition published in the Midwest Farm and Livestock Directory. You can contact that publication at 1-800-622-8836.

If you have an interest in meeting to discuss marketing options, please feel free to get in touch with me at your convenience.

Sincerely,

Ken Knight

KNIGHTRO REPORT

THE KNIGHTRO REPORT

BY: KEN KNIGHT

PREPARED FOR:

Midwest Farm and Livestock Directory

ATTENTION:

Matt Ewing

RELEASE DATE:

Month Ending - December

The Knightro Report is a livestock marketing information column, producer oriented, and totally unbiased in terms of physical market entities. The report will be featured on a regular basis in this publication; and your feedback, questions, and concerns will be addressed as an integral part of the information being presented.

It's pretty hard to make the statement HAPPY NEW YEAR, in view of the livestock economic status in the arena of agriculture. Just a year ago this column made the prediction that 1998 would be the most revolutionary year in the history of livestock marketing. For the most part that prediction came true but, unfortunately, for most it has been the most devastating in recent history.

In comparison to recorded historic lows, current livestock prices are causing more economic devastation than ever before recorded. What does this say about all the hype, smoke and mirrors that have inundated the farm scene for the past many years. How can the existence of any cause be justified in the face of \$10.00/cwt. hogs and \$50.00/cwt. cattle?

Compulsory livestock checkoff fees have come under sharp scrutiny, and face the possibility of demise! Producer based farm organizations, involved in livestock marketing, have come under sharp criticism, and all but cease to exist!

The following article taken from a Des Moines, Iowa newspaper drives this point home. It reads as follows:

FARM GROUP PROTESTS LOW CATTLE PRICES

A farmer advocacy group Monday called for farmers to stop shipping cows that no longer produce milk or calves to slaughter to protest a declining share of profits.

"These are completely unprofitable and unjust prices," said Gene Paul, president of the National Farmers Organization, based in Ames, Iowa. "Our members are simply going to shut the farm gate, and we're hoping other producers will follow suit."

Non-milk or non-calf producing cows, called cull cows, account for about 15 to 20 percent of the 120,000 to 130,000 head of cattle slaughtered for meat each day, said Dan Graf, livestock manager for the organization.

Prices on cull cows have dropped from about \$50.00 per hundred pounds on the live market five years ago to about \$25.00 now, Graf said.

Organization members send to market about 5,000 such cows per week across the nation.

"The numbers aren't large enough to have much impact," said Jim Mintert, agriculture economist at Kansas State University. "In terms of total slaughter, that's less than 1 percent."

The organization calls the move a protest of an unfair pricing relationship between meat packers and cattle farmers.

Well WHOOPIE! What else can you say to such a willfully whimpy response to such a monumental problem. I would not like to be the paying member that read this article and had his eyes opened up to the realization he had bought into a concept of COMPLETE MARKETING FAILURE! To admit to one's inadequacies in terms of market influence, and to come up with a suggested remedy that is as inadequate and antiquated as forty years ago, seems to sum up the problems of such organizations.

Not only does this fly in the face of intelligence, it is insincere and dishonest. The reported number of cattle are inadequate, and I have personally witnessed some of these identifiable cattle on various kill floors since the writing of this article. By the way the market has also dropped another \$15.00/cwt. since this bold ineffective attempt to raise prices.

The only identity that has the power to control and raise prices is the one that steps up to the box and takes ownership! Trying to influence someone else to take the responsibility of doing your job is a total waste of time and money.

Niche marketing groups that take the position of retained ownership from the farm to the consumer are showing a profit. They are not standing on the sidelines screaming for help, but are taking responsibility for their own destiny. Sure, it's specialized, hard work, and you can't turn it over to someone else to do. But it works! And it pays big dividends!

In contrast, to those of you who are proponents of compulsory checkoffs or dues paying members of farm organizations, please tell me what they have accomplished. If you tell me that standing on the sidelines acting like a cheerleader is enough bang for your buck, then I apologize. But, I've never thought that cheerleaders contributed much to the WINNING OF THE GAME! It all looks and sounds nice, but the real winning takes place down on the FIELD with hard working, talented players carrying out a game plan.

"PUT A PROFITABLE LIVESTOCK MARKETING PLAN IN PLACE BEFORE INVESTING YOUR FIRST DOLLAR". This is nothing but common sense for developing a winning game plan. And, until these organizations get off the sidelines and down on the playing field, deep in the trenches as a MARKETING PARTNER they too will fail.

The purpose of these organizations is as AMERICAN as apple pie and ice cream. The founding fathers were focused on the best of intent for the industry. Theres' was a vision of an industry that was built on trust within the frameworks of profitability for all; not some, but ALL!

This is where it all seems to start to breakdown; some get rich while others go broke! The self-serving interest of a few rose to the top at the expense of the many that filled the coffers. You who have diligently paid the price of buying into the incompetence of these GREAT AMERICAN SCAMS have been deeply hurt. You are victims of unfulfilled promises and personal losses that go far beyond that of money. If ever there was a case to go before the Supreme Court to redeem that which is rightfully yours, it would be you the producer against these organizations that held out FALSE HOPE. For those of you that have suffered at the hands of these benefactors, the magnitude of your pain and suffering can never be measured or justified. In contrast,, the tobacco industry was taken to task and found guilty as charged. Likewise, a case could be made against segments of the livestock industry but, unfortunately, there is no one accountable and no funds available to pay damages.

Knightro Report Page 3

You are TRULY VICTIMS OF EMPTY PROMISES AND EMPTY POCKETS ---ONLY BROKEN DREAMS!

Could all of this been prevented? I think so! Can it still be fixed? I think so!

If the best interest of the producer had been served rather than that of the organization, things would have turned out different. Unfortunately, the producers voice was seldom heard; it was usually a dictatorial message sent down from up on high. The message was usually that of more members, more product, more income! And, for that there was always the promise of someday being MORE for the producer. But, the someday turned into doomsday. For many that day is here NOW, and they have nowhere to turn for help.

The HELP will come in the form of INDIVIDUAL DILIGENCE; you will have to take responsibility for your own BOTTOM LINE. It will save a lot of farms and a lot of heartache!

Taking responsibility not only means the designing of your own marketing plan, but you will need to join others in coming up with innovative marketing ideas.

When was the last time your check off money or membership dues were used to purchase a single pound of meat for resale, or develop a new product to be introduced to the meat industry? The answer is obvious, but herein also lies the solution. Get involved in a marketing program that will allow you to retain ownership right up to the point of consumption, and be a part of the new product revolution that is taking over the industry. You have a right to share in these profits and be a apart of this exciting marketing revolution.

The slaves were set free by Lincoln; IT'S TIME FOR THE FARMER TO BE SET FREE to produce and profit to the height of his capabilities! You have been enslaved by the American Consumer and by the HIGH AND MIGHTY of the meat of industry to provide at their beckoning call. STAND UP AND FIGHT ---ENOUGH IS ENOUGH!!

ENROLL NOW - - - KNIGHTRO LIVESTOCK MARKETING SCHOOLS - - - LEARN MORE

YOUR VOICE IN THE MARKETING PLACE OF YOUR CHOICE

The KNIGHTRO REPORT is now available via RADIO Communication on a daily or weekly basis. Contact your local radio station for availability status.

For more in-depth market information regarding the topics that have been touched upon in this report, Knightro conducts livestock seminars on a regular basis. To schedule a seminar, auction or a speaking engagement, please contact Ken Knight, Knightro, Inc., W11911 Cty Rd FF, River Falls, WI 54022, phone 715-425-7470; or the Midwest Farm & Livestock Directory, 3225 5th Ave. South, Fort Dodge, lowa 50501, phone 800-622-8836, fax 515-955-6252. If you have comments, questions, or issues that you would like addressed in this column contact Knightro or Midwest Farm & Livestock Directory.



the -by Ken Knight Knightro Report

Serving the nation's livestock industry

The Knightro Report is a livestock marketing information column that is producer oriented and totally unbiased in terms of physical market entities. The report will be featured on a regular basis in this publication; and your feedback, questions, and concerns will be addressed as an integral part of the information being presented.

Our company just recently developed a livestock marketing program that is focussed on small marketing groups or specialized entities that have a common marketing interest. I would like to share with you some of the particulars of this marketing plan, as it has caught on with a great deal of interest by several organized groups, and it is something that you might like to organize or be a part of in your area. The idea has been identified as a MICRO livestock marketing plan. As a word micro implies, it is a small concept with potentially big results. It is a marketing idea that has recently sprung-up throughout the country in many facets of business. A prime example is the beverage business where micro breweries are coming on stream at a fast pace. And, it would seem that the concept has a great deal of application within the meat industry, where there is such a broad base of issues being addressed. There is so much confusion, speculation and uncertainty by the consumer, that everything from lean to organic to fat is being represented. This has left the door open for a lot of niche marketing concepts to be pursued by a wide range of meat animals, as far reaching as ostrich, emus and buffalo. But, most importantly, it is a concept that fits well with the EVERYDAY-CONVENTIONAL livestock producer.

As a conventional livestock producer, you have left the door wide open for these exotic markets to erode the market of those of you who consider yourselves a part of the age-old, traditional livestock industry. You have not done a very good job of selling the product for which you have done a GREAT job of producing. Oh, you think you are a pretty good salesman when you top the market on any given day, but all you have really done is play into the hands of those who CONTROL you and everything you produce.

The "Tail now ways the dog" for you are part of an industry who's raw material is produced by millions of producers, just like yourself, but who's destiny is controlled by no more than a hand full of money-driven profit machines. Do you think that the major "meat packers" care about anything but the bottom line? They simply sell whatever you produce and shove it down the consumers' throat, whether they like it or not. Is it any wonder why the per capita consumption of conventional red meat continues to erode faster than a "slippery" livestock buyer?

I am not suggesting that the major meat

packers have not been successful business entities, or that being profit driven is a sin. Quite the contrary, as I applaud success, in any form, and promote livestock market planning as a means of making a better businessman out of most livestock producers. The point being, is that it is you the PRODUCER not the meat packer or the processor that needs to take control of the outcome of YOUR product. Do not leave this job up to somebody else, or it will fail as miserably as it is now failing. You have left everything from quality to profitability slip right through the cracks. Take back control, and stand up and be accountable for the product you produce.

This won't happen if you continue to mainstream down the same road you are traveling. But, if you are willing to break away from the trap that you are in and join a focussed micro marketing group, you may be able to make a difference and bring about change within an industry that is so desperately in need of PRODUCER DRIVEN IFADERSHIP

To accomplish this goal you may want to join a livestock marketing pool, made up of producers of similar interests. The common bond, may be that of breed, quality, cutability, ethnic orientation, nutrition, health, philosophy, or some combination thereof. This list may not be inclusive of your motive for getting involved, as there are many good reasons for forming such a focus group, but none more compelling than that of profit.

The following information outlines the particulars of how our company has assisted various groups in developing such a marketing plan.

KNIGHTRO LIVESTOCK MARKETING POOL

- The purpose of the Knightro livestock pool, is to assist producers in the development of more profitable MICRO marketing concepts.
- The term "micro," as used in this context, describes a relatively small, specialized niche market that allows the producer an opportunity to make additional profits.
- The additional profit opportunity comes from the results of selling on a valuebased, actual cut-out price determination
- The term "value-based cut-out" means that the total value of all the product derived from the carcass will be passed on to the producer via retained ownership.

- The term "retained ownership" means that the producer retains an ownership interest in his product from the time it leaves his farm until it reaches the point of consumption.
- The time period required to complete such a transaction will delay payment of livestock for about 30 days, as the cooperating meat packer will never take ownership of livestock or product thereof.
- The meat packer will not have a selfserving interest in this project (to buy low and sell high) as the sole role of the packer will be to slaughter and process (on a custom basis) for the account of Knightro, Inc.
- The Knightro company will act as an agent, on behalf of its' pool members, to perform in their best interest. Knightro will be responsible for the payment of livestock, selling of the product and contracting for the services of a meat packer to do the processing in accordance to specific terms and conditions.
- The more specific role of Knightro will be to develop specialized marketing plans that will return a premium to the producer.
- Knightro is an independent livestock marketing entity that is in the business of meat and livestock market management and consulting.
- Knightro is licensed and bonded in accordance to the rules and regulations of the Packers and Stockyards administrative division of the USDA, and maintains a meat and livestock custodial account in compliance with banking regulations.

Participants in the Knightro Livestock Marketing Pool will be required to comply with the following terms and conditions:

- Must sign a Knightro waver of payment agreement which will be filed with the P & S. (Exhibit A)
- Must agree to sell on a value-based, cutout pricing system. (Exhibit B) and (Exhibit C)
- Must purchase a Knightro Livestock Marketing Certificate Book. (Exhibit D) and (Exhibit E)
- Must agree to pay Knightro 20 percent of premium incentive payment. (The amount of premium paid above the base carcass price.)

This information is presented as a source of ideas that may be helpful in assisting your group in the development of a livestock marketing pool. Please feel free to contact us for further information or assistance in developing a MICRO LIVESTOCK MARKETING PLAN.

For more in-depth market information regarding the topics that have been touched upon in this report, Knightro conducts livestock marketing seminars on a regular basis. To schedule a seminar, please contact Ken Knight, Knightro, Inc., W11911 County Road FF, River Falls, WI 54022 or phone (715) 425-7470; or The Midwest Farm & Livestock Directory, 3225 5th Avenue South, Fort Dodge, IA 50501, (800) 622-8836, Fax (515) 955-6252. If you have comments, questions or issues that you would like addressed in this column contact Knightro or Midwest Farm & Livestock Directory.

1997 Kawasaki Prairie® 400 4x4



Firecracker Red – Forest Blush Green – Dual Front Disc Brakes
MacPherson Strut Independent Front Suspension – Full-Time Four-Wheel Drive
Front and Rear Shaft Drive – Kawasaki Automatic Power-Drive System
Hi/Low Range with Reverse – Boots and Guards on Drive Train Joints
Goodyear Tires – Dual Air Filtration System – Adjustable Throttle Limiter
Limited-Slip Front Differential – Rear Drum Brake
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DC-Powered Capacitor Discharge Ignition – Electric Start with Recoil Back-Up
4-Valve SOHC Cylinder Head – 391cc 4-Stroke Single-Cylinder Engine

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Leer's Cycle Center 37 Fletcher Ave., Waterloo, IA 50701 319-235-6453 • 800-870-6058 MINNESOTA DEALERS: Bristow's Kawasaki - Polaris 3211 - 32nd St S E., St. Cloud, MN 56304 320-253-7878

Delano Sport Center 4354 U.S. Hwy 12 S.E. Delano. MN 55328 800-827-2530 • 612-479-2530 (metro)

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MARKETING MANUAL THE OFFICIAL MARKETING

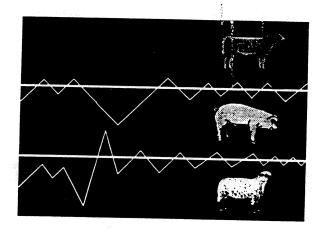
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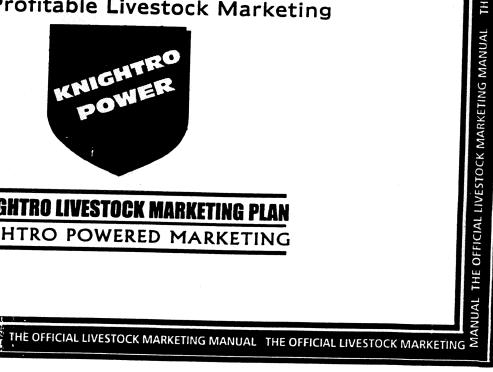
KNIGHTRO'S

LIVESTOCK MARKETING **SEMINARS**

INTO THE 21ST CENTURY



The Authoritative Guide to More Profitable Livestock Marketing



A KNIGHTRO LIVESTOCK MARKETING PLAN KNIGHTRO POWERED MARKETING

KNIGHTRO

LIVESTOCK MARKETING SEMINARS

TOPICS

- Livestock Market Planning
- Packer Supply Contracts
- Price Protection

- Profit Enhancement
- Value Based Marketing
- Selling Meat Vs. Livestock

These topics can be condensed to about a two hour session or expanded upon for six one hour sessions.

COSTS

The cost for conducting seminars is assessed at the rate of \$27.50 per individual. There is a minimum charge of \$500.00 for the first session and \$300.00 for each additional session. There will be an additional charge for travel expenses.

Special rates are available for youth groups such as 4-H, FFA, and Junior Livestock Associations.

Livestock evaluation classes can be provided in conjunction with the seminars

Experience the Knightro Difference



W11911 Cty Rd FF • River Falls, WI 54027 (715) 425-7470 Office • (715) 425-6064 Fax (414) 755-2847 Office • (414) 755-2069 Fax

Conducted By: Ken E. Knight

--- AUCTIONEER ---

-- MOTIVATIONAL SPEAKER --- LIVESTOCK JUDGE -

snight Specializes in Livestock Marketing...



Ken Knight

Knightro Powered Marketing, specializing in livestock marketing is a locally based company that was established nearly twenty years ago, according to Ken Knight. the principal founder of the business.

Knight went on to say that he started his own business as the result of turmoil in the meat packing industry that caused the company he was working for to temporarily close it's doors back in the mid to late 1970s. The meat packer was lowa Pork Industries, located in South St. Paul, MN. This company has since gone out of business, and has been closed for about ten years...representing nearly the last of a declining South St. Paul based meat and livestock marketing industry. What was once a livestock marketing dynasty, including the original public stockyards and such major packers as Swift and Armor now represents a ghost town of livestock marketing changes.

It was these changes that Mr. Knight set out address when he started his own livestock

and meat market management and consulting business. The company didn't really take shape on a full-time bases until about ten years ago, when the lowa Pork plant closed it's digntro, the good. During the early days of Knightro, the lowa Pre plant closed and reopened it's operations several times...each time bringing Mr. Knight back into it's corporate management structure.

Meat Company of Indiana. And, the decision established in his new founded business and a has been employed for about fifteen years. His Ron and Randy Kinneman and has four grandchildren (Kurtis, Joshua, Breanna, and Nathan). Ken's hobby is horses, and he hopes to make a ockey out of each and everyone of his grandand his association with other churches in the Dubuque Packing Co., and the Stark & Wetzal came fairly easy, as Ken was, by then, well Croix Valley. Ken's wife, Loretta works for the Mycogen Company in Presectt, WI where she two daughters, Debbie and Pam are married to sion to stay in the area has been his involvement in the Joy Lutheran Church of Prescott meat packing industry to break away and do his own thing. Those years were spent with such children. Another influencing factor in his deciagain packer relationship, Mr. Knight said it was ime, after thirty years of working within the proud grandparent living in the beautiful St. After such a long period of an on-again offmajor companies as Oscar Meyer Co. area as a lay-minister.

Ken's main vocational love in life is auctioneering. As a youngster he traveled with his father, in western North Dakota, to livestock auction sales and he always wanted to emulate the man on the auction block. He would come home and practice the auctioneers chart behind the barn, milking the cows, or while driving the tractor doing fieldwork. At the age of eleven, he of this first opportunity to cry an age of eleven, he det his kirst opportunity to cry an action from for real. He was asked to "cry" the babybeef auction at his county fair, a high in his life that he'll never forget. Mr. Knight has since

been "crying" livestock auctions throughout the entire midwrst, from North Dakota to Illinois. And, he has served as an instructor at Bartels: Universal School of auctioneering.

lions. He then went on to South Dakota State ne coached the meat and livestock judging leams, which has since kept him active as a livestock judge at many of the county fairs and major livestock shows. Counted amongst them are the National Barron Show in Austin, MN the Wisconsin Sparing Market Hog Show in Madison Wt. the Tennessee Regional Meat Animal Live tock Show, Minnesota State Fair and coming up in a couple of weeks, here in Wisconsin, we the Oneida and Iron County Mr. Knight is a graduate of North Dakota University where he did graduate work and mal science before joining the ranks of the meat State University, where he majored in meat & laught as a full-time instructor of meat and anipacking industry. In the course of his teaching, animal science and minored in communica

Education and teaching have always been an important part of Ken's life and has become a focal point of Knightro's activities. Much of his time is strent in putting on livestock marketing seminans for marketing groups, 4H, FFA, companies within the meat packing industry, companies within the meat packing industry, durantional institutions. financial institutions and others associated with the meat and livestock marketing industry. To further this cause he also writes the Knightro Report, a livestock marketing new stetter which can be subscribed to or you will find it as a featured column in major livestock marketing publications.

The Knightro Company works with feed-lot operations throughout the midwest, developing livestock marketing plans. As a consulting firm, Mr. Knight says that the company is currently being retained by the Murco Packing Co. of Plainwell. Michigan, the M&W Meat Company of New Richmond, Wt. The Organic Beef Growers Association (working in conjunction with a grant from the state of Wisconsin, the

CROPP cooperative of Lafarge. WI and the Wisconsin Farmland Conservancy of Menomonie, WI. In addition, Mr Knight serves on the board of directors of the Wisconsin Holstein Beef Growers Association, which functions under the leadership of the University of Wisconsin and the Wisconsin Beef Growers Association.

Just this past week Mr. Knight was contacted by the Governor's Office of Economic Development from the state of South Dakota. He has been asked to work with them in the development of a beef processing plant and expansion on cattle feeding in South Dakota. In responding to this request, he is also reminded of the excellent working relationship he has enjoyed with Bill Wernor, Director of the Pierce County Economic Development office. Bill was very instrumental in helping to get Knightro established in this area. His encouragement, association with the University and the opening of his classroom facilities for conduction semi-nars was a vital part of Knightro's growth.

ution of ownership. The TRO part of Knightro management efforts by an advisory board it's original beginning, there have been a lot of changes in organizational structure and distribwith Ken for a lot of obvious business and riendship reasons. Gerald Siseal of Green Bay, made up of meat packers, feed-lot operators, linancial lenders, dairy & beef cow operations Though the Knightro name has stuck since belonged to Mike Tatro, a commodity broker from Mankato. Mike has since branched off into his own business, but stays in close association WI took over Mike's position in the organization and is now President of Knightro Powered Marketing, Inc. The company is owned by investment stockholders and is directed in it's and ag-related vocational personnel.

Ken says that he and his family, and business associates are pleased to be a part of this very important community and looks forward to a credible lasting relationship with livestock producers and business associates.

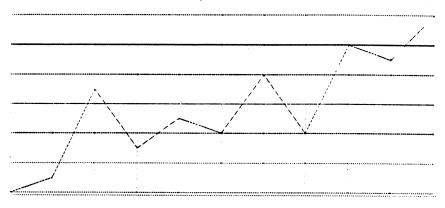
PERSPECTIVE

The contents of this livestock marketing manual are intended for the private and exclusive use of those livestock producers and business affiliates that have retained the services of Knightro Powered Marketing.

It is the intent of this manual to inform and demonstrate the use of those marketing tools available that will maximize profitability and insure price protection.

Profitable livestock marketing is attained through an awareness of the various marketing programs and tools available . . . with a thorough knowledge of each.

MINIMIZED RISK/MAXIMIZED PROFIT



"The Livestock Producer is entitled to full value for every dollars worth of commodity he produces to sell."

--- THE KNIGHTRO CONNECTION ----

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Ken E. Knight	Packer Relations
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Knightro Powered Marketing

President Gerald E. Sisel

Author/Publisher Ken E. Knight

Marketing

For individualized livestock marketing assistance call

414-755-2847 or 715-425-7470 Fax 414-755-2069 or 715-425-6064

Licensed and Bonded in compliance with the USDA Packers and Stockyards Administration.

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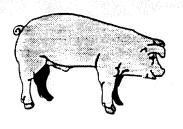
ANNUAL MARKETING RETAINER PROGRAM CLIENT AGREEMENT

This agree	ement dated thisof	19 is by and between
Knig	htro Powered Marketing, Inc. he	reafter known as "Knightro" and
	Print Name of In	ndividual
	Print Name of Partnershi	ip or Corporation
	Address	
	7 1000 000	•
	City/ State/	Zip
	·	•
•	County	Telephone
		hereafter known as "Client"
Marketing plan Negotiate Analysis of Price Prote Analyticall Forward Incorporat A supply of Develop at The annual	per animal unit. Knightro win for a period of twelve months the sale of livestock (Cash-Price Proof all production costs to determine 'ection" at a market level equal to the ly research market conditions to estab price all contracted livestock direct the principals of "value-added" most feeder livestock selectively "backgood manage individualized market pal marketing retainer program entitle/cwt. (carcass weight) for the	rotected—Contracts). "break-even" cost of production. at of "cost of production". blish "target" prices that will insure profitability. at to value selected packers. harketing into all sales transactions. grounded for quality, health, and nutrition. blans in the best interest of the client. les client to a reduced marking charge of a selling of all slaughter livestock.
All	individualized marketing programs are su	bject to additional marketing charges.
The Client will paffecting the Client or provided by I	ent's marketing plan. All information	Inightro representative regarding any changes n is confidential whether received by Knightro
heirs, assigns and	personal representatives forever. This a	y and construed in accordance with the laws of the upon all of the parties hereto and their successors, agreement is not valid and binding until accepted on the parties and cannot be terminated except as
conditions of livest by professionally t	market livestock. Knightro cannot be tock that affect final value. It is further u	onsulting company that assists livestock producers to held liable for the warranties of ownership or understood that Knightro will be represented only are licensed in accordance with state and federal

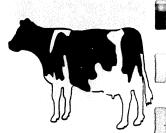
THE MARKET CERTIFICATE BOOK

PRODUCERS PERSONAL INVOICE FOR DOCUMENTING TERMS AND CONDITIONS OF EVERY LIVESTOCK MARKETING TRANSACTION

FOR PROFESSIONAL LIVESTOCK MARKET MANAGEMENT ENHANCING PROFITS FOR:



AGRI-BUSINESS LIVESTOCK PRODUCERS MEAT PACKERS



YOUR INDEPENDENT VOICE IN THE MARKET PLACE OF YOUR CHOICE





Knightro Powered Marketing Livestock Marketing Certificate Book Order Form

Received of: Producer Address		Livestock	# of head	
Phone		Farm Size:	acres	
\$ for book(s) Date	Registration #		
Producer		Knightro Powered 1	Marketing Agent	

Terms: Knightro will assist producer in obtaining the highest possible market price for livestock to be marketed to a designated value selected packer. The producer will deliver livestock on an agreed date to the stated packer in accordance to the terms and conditions of the marketing certificate. The cwt./price of the livestock will be determined by carcass grade and weight values, which will be monitored in compliance with USDA standards and regulations. Payment procedures will be accountable to state and federal regulations as regulated by the P & S (Packers and Stockyards Administration.) The producer is limited to 12 marketing transactions per book purchased, which must be used within 12 months of issuance of the registered marketing certificate book. This marketing agreement between Knightro and producer is an exclusive marketing arrangement bound by the common goal and purpose of solely providing a marketing service for its clients, for which either party will be held harmless of all liabilities.

Knightro Powered Marketing

CONTRACT MARKETING CERTIFICATE BOOK

\$150.00 12 Marketing Certificates

YOUR NAME HERE

A Knightro Powered Livestock Marketing Plan

CLIENT BENEFITS

This is an opportunity for an agri-business with a livestock client base to show real concern for it's customers by offering the services of an independent professional livestock marketing consulting company to:

- Strengthen customers financial well being.
- Be involved without dictating market of choice.
- Offer assistance in making the most profitable marketing decisions.
- Assist in educating producers to make more informed decisions.
- Be involved without alienating any particular market.
- Be an unbiased source of professional market information.

PRODUCER BENEFITS

Producers need to be taught how to market, and made to realize that there is more to marketing than calling around to see who has the highest bid. The purpose of the market certificate is an entitlement of the Knightro service of market seminars, market planning, and reciprocal packer relations. Some of the benefits of this service are as follows:

- Assurance of the best available market.
- Specialized assistance in developing an individualized marketing plan.
- Learn how to receive full value for every pound of meat produced.
- Be represented by a packer liaison working on behalf of the producer.
- Develop a plan that reduces risk and maximizes profit.

PACKER BENEFITS

As packer margins of profit are predicted on the value of the livestock purchased, it is the objective of a procurement program to purchase the highest valued livestock that can be bought. It is then, obviously, in the best interest of the packer to buy from producers that are well informed and know how to produce for maximum market potential.

This observation is in direct contrast to the popular belief of many producers, that packers are always looking for cheap livestock. CHEAP is caused by the hands of the seller - - - not he buyer. This is an issue for which packers cry our for HELP. Knightro has responded via the services of consulting, educating, and market planning to form an alliance with packers throughout the country by assisting in the following:

- Informing producers how to market to receive maximum value.
- Helping producers become more profitable, so that they remain a reliable source of product.
- Teaching producers to understand how value is determined.
- Developing a reciprocal relationship between packer and producer.

These benefits are expressed in abstract terms that can only be measured by the levels of marketing expertise of the individual producer. For some producers this could amount to as much as \$5.00/cwt. and for others, there may not be any advantage.

Market Certificate

CUSTOMER RECORD No. Head Price/Cwt. Buyer Kill Date	PACKER RECEIPT Your Name Your Address Your Telephone Contract Marketing Agreement for the following described livestock: Kind No. Price/Cwt. Description			
(Carcass Results)				
Weightlbs.	BUYER	SELLER		
Yield%	(PACKER)	(FRODUCED)		
Grade \$/cwt.	OSLIVERY POINT)	(ADDRESS)		
Sort \$/cwt. Total Amount \$	Terms of sale are subject to condition of livestock as	Knightro Powered Marketing Certificate		
	E OF LIABILITY	LIVESTOCK SUPPLY CONTRACT		
(MAME OF SUYED)	(ADDRESS OF SUYER)	Contract No.		
Delivery Weight	Delivery Time			
I receivedhead of livestock in good condition. TRUCKER		Contract Month/year		
-		Contract Size/lbs.		
(NAME OF TRUCKE)	(ACCRESS OF TRUCKER)			
Truck Rate	Total Trucking	Contract Price \$/cwt_		
Loading Time	Loading Weight			
I IORGEG	head of livestock in good condition. esignated buyer all livestock as listed above. Through the act spin the responsibility for delivering 100% of the livestock as ted by the procurement representation.	Price Protection \$/cwt.		

COST OF MARKET CERTIFICATE BOOK PROGRAM

Market Certificate Books:

Book Quantity	Cost/Book
over 75	\$100.00
50 - 74	\$120.00
1 - 50	\$150.00

In addition to the cost of the books, there will be a monthly consulting retainer fee to cover the cost of servicing account (market seminars-packer relations-individualized market plans-group marketing plans)

CONSULTING RETAINER FEES

Number	Monthly Fees
--------	--------------

MARKET CERTIFICATE BOOKS	 CONSULTING RETAINER		
1 - 99	\$ 800.00		
100 - 250	\$ 1,500.00		
251 - 500	\$ 1,750.00		
501 - 750	\$ 2,000.00		
751 - 1000	\$ 2,250.00		
over 1000	\$ 2,500.00		

Client may elect not to use the monthly consulting services, but rather pay for such services as rendered.

Service

\$1,500.00 plus travel		
\$100.00/hr. plus travel		
\$.50/head		
\$.25/head		

Cost

KNIGHTRO POWERED MARKETING

KNIGHTRO LIVESTOCK MARKETING POOL

The purpose of the Knightro livestock marketing pool, is to assist producers in the development of more profitable MICRO marketing concepts.

The term "micro", as used in this context, describes a relatively small, specialized niche market that allows the producer an opportunity to make additional profits.

The additional profit opportunity comes from the results of selling on a value based, actual cut-out price determination.

The term "value-based-cut-out" means that the total value of all the product derived from the ccarcass will be passed on to the producer via retained ownership.

The term "retained ownership" means that the producer retains and ownership interest in his product from the time it leaves his farm until it reaches the point of consumption.

The time period required to complete such a transaction will delay payment of livestock for about 30 days, as the cooperating meat packer will never take ownership of livestock or product thereof.

The meat packer will not have a self-serving interest in this project (to buy low and sell high) as the sole role of the packer will be to slaughter and process (on a custom basis) for the account of Knightro, Inc.

The Knightro company will act as an agent, on behalf of its pool members to perform in their best interest. Knightro will be responsible for the payment of livestock, selling of the product, and contracting for the services of a meat packer to so the processing in accordance to specific terms and conditions.

The more specific role of Knightro will be to develop specialized marketing plans that will return a premium to the producer.

Knightro is an independent livestock marketing entity that is in the business of meat and livestock market management and consulting.

Knightro is licensed and bonded in accordance to the rules and regulations of the Packers and Stockyards administrative division of the USDA, and maintains a meat and livestock custodial account in compliance with banking regulations.

Participants in the Knightro livestock marketing pool will be required to comply with the following terms and conditions:

- Must sign a Knightro waver of payment agreement which will be filed with the P & S. (exhibit A)
- Must agree to sell on a value based, cut-out pricing system.(exhibit B) and (exhibit C)
- Must purchase a Knightro livestock marketing certificate book.(exhibit D) and (exhibit E)
- Must agree to pay Knightro 20% of premium incentive payment. (The amount of premium paid above the base carcass price.)

"A KNIGHTRO LIVESTOCK MARKETING PLAN"

Payment Settlement

KNIGTRO POWERED MARKETING

715-425-7470

LIVESTOCK MARKETING POOL

414-755-2847

Market	Certificate	e No		Pool	Identification _	Trees to	
				o. Head	_ Type	Kill Date	
Address						(94.4.)	//ZEDA
		ocation)	~ TT M	(City)	**************************************	(State) D PRICE	(ZIP)
Check No				(Page Corrects)	(Standard)		TOTAL
Tag No.	Carcass Grade	Carcass Weight	(Boning) (Yield)	X (Base Carcass) (Price)	÷ (Yield)	= Price/CWT	VALUE
							
		*.					
	<u> </u>						
Deduction	ns: Beef Cou	uncil (_) Trucking () Total Deductions	()
Packing	Plant			Location		Total Payment	
	ivestock o company - Stockyards	on credit to official s Act, 1921	Knightro, In- ly registered , as amended	c., a livestock and r l as a dealer in com l (7 U.S.C., 196, P	neat market ma pliance of the p ub. L. 94-410).	n agreement for the sal nagement and consulti provisions of the Packe And, I understand in d	ng rs and
1	will have	no rights t	inder the trus	st provisions of sec	tion 200 of Said	IP & S Act.	:
7	The writte	n agreemei	nt for such se	elling on credit will	be applicable to	o the following terms a	and conditions:
	• P	ayment of	livestock wi	ll be due and payab	le thirty days fr	om the date of slaughte	er.
	• A	All livestoc	k will be slau	ightered and proces	ssed by a federa	ally inspected meat pro	cessing plant.
		Retained ow paid for in f		vestock and edible	by-products wi	ill remain that of the pr	oducer until
	• P	rovisions o	of this agreer	nent will remain in	effect until can	ncelled in writing by ei	ther party.
	(SIG	NATURE OF	LIVESTOCKO	WNER)			

LIVESTOCK MARKETING AGREEMENT

Price Protection and Enhancement Plan

The following Price Protected Profit Enhancemarketing plan for the account of:	ement Strategy is a	an individualized livestock
NAME:		DATE:
ADDRESS:		
PHONE:		
Market Strategy Options		
Cost of Production		
Cost of Price Protection		
Break Even Cost		*
(Price Protection Options)		
Option 1: Cost of Hedging/Futures Position	()	
Option 2: Cost of Options Positioning		
Put	()	
Call	()	
Fence	()	
Option 3: Cost of Bases Contract	()	
Option 4: Cost of Current Income Protection		
if Target Price is Unattainable.	()	
Established TARGET PRICE		

Projected Margin of PROFIT

PRICE PROTECTED LIVESTOCK SUPPLY AGREEMENT

Provisions have been made to provide a forward price protected supply contract from feed lot producers to major meat packers.

In return for forward price protection and the opportunity to lock in a forward priced delivery contract, producers will offer to participating packers the exclusive marketing rights of ownership to designated numbers and kinds of livestock.

In return for a guaranteed supply of livestock, the packer will provide forward priced contracts that are price protected in the form of a hedge or options insurance as traded in compliance with the Chicago Mercantile Exchange.

All forward priced packer contracts will be offered in accordance with packers daily forward priced quotations and purchase specifications.

The producer must exercise his right of a forward contract prior to the expiration date of the option or at least one week prior to delivery (whichever comes first).

The cost of such price protection will be dependent upon the intrinsic and time values of the options position as individualized to the price protected level of each producer.

		DA				
CLIENT		ADDRESS				
PHONE						
	ccordance to the ter the following desc	ms and conditions of this agribed livestock:	greement the exclusive			
	CONT	RACT OFFERINGS				
No. of Contracts	Delivery Month	Options protected base pa	rice Target Price			

CLIENT	MARKI	ET REP	LIENS: SECURED PARTY			
			ADDRESS:			

This agreement becomes an official addendum to the livestock supply contract.

PRICE PROTECTED LIVESTOCK SUPPLY CONTRACT

Name		Date		
Address		Contract i	Vo	
			•	
	Terms and Cond	itions of Sale		
Quantity Sold: Weigh	ıt:lbs.	No. Head:		
Delivery Period (first 20 days of): Delivery Point:	Month:	Year:		
Delivery Point:(Packer Buyer))	Options Protected	•	
Address:		Base Price Target Price	\$	/cwt. /cwt.
*** A STATE OF THE PARTY OF THE	***************************************	Contracted Delivery Price	S	/cwt
			Y	
All livestock is contracted on a car comp	cass grade and weight l liance wih U.S.D.A. Sta			pecifications and is
•	Packer Speci	•		
Quality Grade:	Yield Grade:		Wei	ght:
Grade Tolerance	Cutability		Carcass We	eight Range
	(Non-Compliano	e Discounts)		
Grade	Grade	We	eught	
:	:		\$_	/cwt
: \$/cwt	:		3_ \$_	/cwt /cwt
	Settlement	of Sale		
Gross Contracted Sale Price				
	(Price adjust		•	
	\tagex	Quality Gra		i
(Total Price Adjustment)	***********************************	J	ort value	
Net Contracted Sales Price	······································	******************		
Price will be adjusted at settlem	ent time to compensate	for non-compliance	of sort, grade	e, and cutability.
	Indemnified Parti	es to Contract		
iens: Secured Party		Nam	ıe:	
		Addres	!	
Date:				
eller:		Buyer		(Pac
Agent:				Corporate S
(Tals o	Ontrocketi sharketing instrument to an ex	idendium to actual Packer Contract)	

OFFER TO SELL LIVESTOCK

Phone No. Fax No. 19 OESCRIPTION OF OFFER LOCATION LOCATION LOCATION BASE PRICE BUYERS BID ACCTED BID ACCT	Name				Location				
Phone No. ale (week ending) LOCATION LOCATION BASE PRICE ND CONDITIONS OF OFFER Stated from farm to packer. states and conditions. Adves and crediations. COM		6	dame of Compa	ny)		(Addre	ss of Company)		
DESCRIPTION OF OFFER LOCATION LOCATION BASE PRICE When the following terms and conditions: The following terms are conditions: The following terms are co	Buyer Re	epresentative			Phone No.		Fax No.		
DESCRIPTION OF OFFER LOCATION BASE PRICE When the following terms and conditions to packer. Sast is all to the form farm to packer. Sast is all to the form farm to packer. Sast is all to the form farm to packer. Sast is all to the form farm to packer. Sast is all to the form farm to packer. Sast is all to the form farm to packer. Sast is all to the form farm to packer.	The follo	wing describ	ed livesto	ck is offered	for sale (week ending)	line .		19	
BASE PRICE BUYER'S BID ACCTED BID COMMENTS:					DESCRIPTION OF OFFE			14	
OF OFFER	TYPE	NO. HEAD	LIVEAP	RAISAL Weight	LOCATION	BASE PRICE	BUYER'S BID	ACCTED BID	DELIV. DATE
OF OFFER							8.		
OF OF COMMENT									
OF OFFER COMMENT									
*OFOFFER									
OF OF FER									
OF OFFER COMMENT									
OF OFFER COMMENT									
*OFOFFER COMMENT									
OF OFFER COMMEN									
OF OFFER COMMENT			-						
OF OFFER COMMENT						V			
COMMENT							-		
	*****	Section 1		48000	MS AND CONDITIONS OF	. : :	867		
(4) Seller is liable for delivery of livestock to assembly point at his expense. (5) Seller must deliver in compliance with FDA regulations, ilen disclosure and buyer specifications. (6) Buyer is to pay all marketing and trucking expense from assembly point to packer.	The above de 11) All livestos 23) All livestos 33) Grade and (4) Seller is Its 55 Seller must (6) Buyer is to	ecribed livesbock is the solicularity office the solicular of sale weight spedication will for delivery of all t deliver in compilar year all marketing a	offered for sale on treed for sale on the careas grant on a careas grant of the care	to accordance to behalf of producers ade and weight bas with U.S.D. mby point at his ergulations, iten disserted	the following terms and conditions: 3 selling direct from farm to packer. 45 (a flat bid may be negodated. 5. sandards and regulations. 1. pense. 6 downe and buyer specifications.	COMMI	e SZ		
	(7) Base price (8) The base p	will be determined	by the consens	gunted barred jo si	producers.	v 			

PRICE PROTECTED FEEDER CATTLE SUPPLY CONTRACT

				D	ate:	
Address:		Phone	C	Contract No		
	TE	RMS AND CONDITION				
No. of Head Delivery Period (first 2 Delivery Point: Address:	0 days of	Total Weight: Month:	lbsYear: Contracted Doptions Protected	Ba elivery Pr ed Base Pr	se Weight: ice: \$ ice :\$	lbs /cw
Feeder cattle are contraded in compliance	acted dir	: Chicago Mercantile I	Exchange and U.	ince with S.D.A. sta	feed-lot speci indards and re	fications a gulations
		DESCRIPTION		<i>~</i>		
Breed:		Grade:	Sex:	_ Class: _	Ag	e:
		BACKGROUND N	MANAGEMENT			
	HT lbs. lbs. lbs.	TYPE			TREATMENT	
NUTRITION - Descri		eeding Program				
	•	PRICE DETER	MINATION			
Base Wt.	_lbs.	Slide \$	/lb.	Base N	1kt. \$	/cwt
WEIGHT PRICE ADJ	USTMEN	TTS: \$/lb. X (V	(<u>l</u> bs.) [Veight Diff.) Net	+Light] [- Purchase	Heavy] = \$ Price \$	/cwt
		NET CONTRACTE	D SETTLEMEN	т		
AVERAGE WEIGHT		TOTAL WEIGHT	PRICE/C	CWT.	GROSS D	OLLARS
lbs.		lbs.	\$	_/lb	\$	_/_
	I	NDEMNIFIED PARTI	ES TO CONTR			
Liens: Secured Party						
Name:				Seller: _	(producer)	
Address:				buyer:	(feed-lot)	
Company Name:						
Address:					CORPORATE	SEAL
Phone:			**************************************			

Knightro Powered Marketing

FEEDER CATTLE SUPPLY CONTRACTS

The following described feeder cattle supply contracts are offered for sale as livestock marketing services of Knightro Powered Marketing Description of feeder cattle -

Delivery Month						
Contract Price						
Slide						
Base Weight						
Location			- Wild			
Sex						
Breed	1					
# of Head						
Contract #						

TERMS AND CONDITIONS:

Comments:

Signature:

The above described feeder cattle are offered for sale in accordance to the following terms and conditions:

- All feeder cattle are offered for sale as a contractual agreement between the supplier and Knightro;
 - All feeder cattle are sold direct from supplier to feed lot;
 - All feeder cattle warranties are between buyer and seller;
- All feeder cattle are "preventive treatment" backgrounded with approved veterinary health care measures;
- All feeder cattle are "nutritionally" backgrounded on balanced rations of corn and fortified pellets fed "free choice"; Consummation of contract requires buyer to make a down payment of \$50.00 to be held in "trust" by Knightro;
- Final payment of feeder cattle is to be in the form of a "wire transfer" (direct deposit) to the livestock custodial account of Knightro;
 - Seller must deliver feeder cattle in compliance with FDA regulations, lien disclosure and buyer specifications;
- Knightro serves to bring buyer and seller together in compliance with all regulations of the packers and stockyards administration; 4.) Contract prices are formulated "future prices adjusted for basis and weight;
 5.) All feeder cattle are "preventive treatment" backgrounded with approved vet
 6.) All feeder cattle are "nutritionally" backgrounded on balanced rations of corr
 7.) Consummation of contract requires buyer to make a down payment of \$50.0
 8.) Final payment of feeder cattle is to be in the form of a "wire transfer" (direct 9.) Seller must deliver feeder cattle in compliance with FDA regulations, lien dis
 10.) Knightro serves to bring buyer and seller together in compliance with all reg

GROUP MARKETING PACKER SUPPLY CONTRACT

Proposed Terms and Conditions

SIZE OF CONTRACT:	
LENGTH OF CONTRACT:	
BASE MARKET DETERMINATION:	
RISK PERIMETER:	
VOLUME INCENTIVE:	
GRADE/LEAN PREMIUMS:	
YIELD PREMIUMS:	
SORT DIFFERENTIALS:	
DELIVERY POINT:	
COMMENTS:	

ALL VALUES ARE TO BE EXPRESSED AS MEAT PRICES

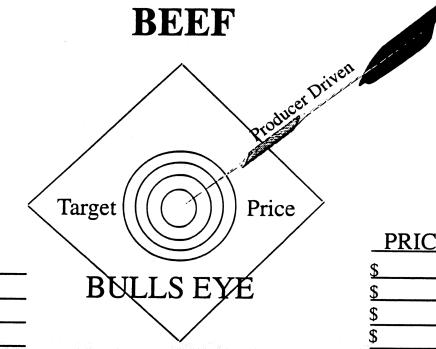
TARGET PRICING (ESTABLISHING PRIMAL PRICES)

/ \$	TARGET PRICE	DISTRI- PROFIT \$ BUTION MARGIN TOTAL								/ \$ / \$ /		:MEAT CO8T:	• TOTAL CONTRIBUTION TO TOTAL VALUE • TOTAL BONING YIELD	
		SALES BU								\$ /	-		RODUCT	
(ESTABLISHING PRIMAL PRICES)	PRICING FACTORS]	PROCESSING SA								\$ / \$	[EQUATIONS]	:PRICE/ LB:	JE PERCENTAGE X AS9 PRICE "A KNIGHTRO MEAT MARKETING PLAN"	THE INTERNATION IN
(ESTABLISHING	[PRICIN	PRICELB			2.					7 8 %	(EQU	CE INDEX:	ERCENTAGE PRICE	
		D BONING EX YIELD										FACTORED PRICE	TOTAL VALUE PERCENTAGE X CARCASS PRICE "A KNIGHTRO	5
		FACTORED PRICE INDEX									-	<u> </u>	RIBUTION .	
	日	% OF TOTAL VALUE								%		:TOTAL VALUE PERCENTAGE:	HISTORICAL CONVENTIONAL CONTRIBUTION TO TOTAL VALUE CARCASS PRICE	
	GRADE	PRODUCT				16				Ĭ		:TOTAL V	HISTORICAL CO	

CUT-OUT

(Producer Value Determination)

BEEF



PRODUCT

<u>PRIC</u>	E/LB
\$	/
\$	/
\$	/
\$. 1 .
\$ \$ \$ \$ \$	7
\$ \$ \$ \$	1
\$	/
\$	/
\$	/
\$	1
\$	1
\$	/
\$	1
\$ \$ \$ \$	/ ,

PROPORTIONATE VALUE

	%
-	% %
	%
	%
	% %
	%
	% %
	%
	%

A Knightro Meat and Livestock Marketing Plan



VALUE BASED MARKETING

(Extracting from the market the total value of Grade, Sort, Weight and Yield)

When livestock is sold on a live basis, the value of these market determining factors is only a guesstimate at best. The guess of a professional livestock buyer will be considerable more accurate than that of farmer who sells only on an occasional basis. This, then becomes the margin of profit that most livestock buyers glean from you, the producer... as he in turn sells direct to the packer.

It is the intent of this segment to show how VALUE BASED PROFITS can be passed directly from the packer to the producer.

VALUE BASED TERMS and DEFINITIONS

GRADE: (HOGS) Grade value is determined by the carcass percentage of saleable red meat.

(CATTLE) Grade value is determined by the carcass quality and quantity of red meat.

SORT: The sort value is determined by the weight deviation of each carcass from that of the base weight.

WEIGHT: Weight value is determined by the cutability yield of saleable red meat in accordance with product demand.

YIELD: Yield value is determined by the percentage of saleable carcass in relation the live weight.

CUT-OUT: The actual value of the product produced from any given carcass.

SELL CARCASS

/cwt. 210 # Live Weight /cwt. 160# Carcass Weight 74.4% Yield 215# Live Weight Carcass Value /cwt. 220# Live Weight (Receive Total Value)

CUT-OUT

(Packer Value Determination) PORK

Product	<u>Yield</u>	Price/lb.	Total Value/Cwt.
Product	% -% -% -% -% -% -% -% -% -% -% -% -% -%	\$ / \$ / \$ / \$ / \$ / \$ / \$ / \$ / \$ / \$ /	S
TOTAL BONING YIE	LD		
	TO	TAL PRODUCT CUT-	OUT \$ /
		KILL CR	EDIT \$ /
Т	OTAL CONTRI	BUTION TO OVER-H	IEAD \$/
		OVER-H	HEAD (\$ /)
		NET CUT	C-OUT \$ /

EQUATION:

(For Cutability Pricing)

• ACTUAL BONING YIELD X NET CUT-OUT VALUE = CARCASS PRICE/CWT.

CUTABILITY BASED PRICING

LIVESTOCK EVALUATION DETERMINATION Hog Evaluation Values

	Grade	#4														-\$1.00
	Grade	#3														Base
	Grade	#2														+\$1.00
	Grade	#1														+\$2.00
	Carcass	Wt. Range	130 - 137	138 - 145	146 - 153	154 - 160	161 - 167	168 - 175	176 - 183	184 - 191	192 - 199	200 - 207	208 - 215	216 - 222	223 & Up	iscounts
	Standard	Yield	72.00	72.75	73.00	73.00	73.00	73.00	73.25	73.50	73.75	74.00	74.25	74.00	73.75	niums and Discounts
Equitology	Equivalent	Weight	181 - 190	191 - 200	201 - 210	211 - 220	221 - 230	231 - 240	241 - 250	251 - 260	261 - 270	271 - 280	281 - 290	291 - 300	301 - Up	Grade Premi
I ivo	דוגב	Price														

LIVESTOCK EVALUATION DETERMINATION (Buyer's Live Evaluation)

No. Head Weight Average Base Paid	i							
Carcass Ibs. S Cwt. \$ Cwt.	Kind	No. Head	Weight	Average Weight	Base Market	Paid Price		Total Mon
Carcass Carcass Carcass Live Compose			lbs.					₩.
Carcass Carcass Live Compared Price Carcass Live Compared Price Carcass Live Compared Price Carcass Ca			CAF	CASS EVALUA	TION RESUL	ſS		
Carade Price/Cwt. Net Value Fired Fi		Carcas	S	Carcass		Live	Comparison	
NLS SUMMARY SUMMARY SUMMARY SUMMARY SUMMARY SUMMARY SUMMARY SUMMARY Cwt. SUMMARY Cwt.	No. Hea			Price/Cwt.	Net Value	Price		160
NLS SUMMARY SUMMARY SUMMARY SUMMARY SUMMARY SUMMARY FRICE COMPLIANCE /cwt. FRICE — % YIELD VALUE /cwt.								1
SUMMARY Cwt. Cwt.								1
SUMMARY Cwt. SUMMARY Cwt. SUMMARY Cwt. SUMMARY Cwt. Cw								1
NLS SUMMARY SUMMARY SUMMARY ARD RENCE WET VALUE /cwt. JENCE WIELD VALUE /cwt.				5 (c) 第 (c) 第 (c)				İ
SUMMARY Cwt. SUMMARY Cwt. SHICE COMPLIANCE / cwt. C								
SUMMARY SUMMARY SUMMARY Cwt. SHICE COMPLIANCE /cwt. ENCE % YIELD VALUE /cwt.								
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SUMMARY	TOTALS			ж. т. т. ў			 	
PRICE COMPLIANCE /cwt. R YIELD VALUE /cwt.	YIELD	8	NIET	MMARY		4 4 4		
% YIELD VALUE/cwt.	STANDAR			OMPLIANCE	/cwr.	SORT VA	LUE	
	UIFFEKEN			ALUE	/cwt.	NET DIF	FERENCE	

LIVESTOCK EVALUATION WORK SHEET (COMPUTATIONS)

Net Value

= Total Carcass Value Total Live Weight (Divide)

Price Compliance

= Purchase Price (minus) Base Market

Yield Value

dividing the Base Market by the Standard Yield) (The Yield Value of each 1% is determined by = Value of 1% of Yield (Times) Yield Difference

Grade Value

= Sum of Premiums and Discounts Total Live Weight (Divide)

Sort Value

= Sum of Grade - Yield-Price (Minus) Net Difference

Net Difference

= Net Value (Minus) Purchase Price

HOGS COST OF PRODUCTION

	3.6# - 1 Fee	ed Ratio	Date _			
1. Cost of 40 lb. feeder p	oig or credit to			m Dia		
		\$ Total C	lost of Feede	er Pig		4
2. Cost of gain from 40 l						
Bus. of	corn @		/bu. =			
Lbs. of	supplement @		lb. =	:		
		\$ Total F	eed Costs _			
3. Other Direct Costs						
Veterinary and M	Medicine		_			
Marketing						
Power and Fuel			· •			
Labor @	_ /Hr. (Hr. pe	r Head)			
	\$ To	otal Other D	irect Costs			
4. Overhead Expenses						
Building & Equip	oment Depreci	ation				
Interest (%)	. •					
Maintenance			_			
Taxes						
Insurance					·	
Death Loss (3%)			-			
Management & A	Administration	ı	•			
	\$ To	otal Overhea	d Expenses			
5. Total Production Cos	ts/Hog, 230 Ll	bs.				
6. Total Production Cos	ts/cwt.		_			
			_			

HOG EVALUATION REVIEW

(1) Based upon the purchase information and carcass evaluation results determine the following: (all answers are to be expressed in live/cwt. values).

PURCHASE INFORMATION	P	U	IR	CH	AS	E	IN	F	OR	Z	A A	T	O	N	J
----------------------	---	---	----	----	----	---	----	---	----	---	-----	---	---	---	---

Head Base N		Weight/cwt.]	Purchase Price _	Average W Total	Veight Money
		CARCA	SS EVALUATIO	ON RESULTS	5
		Carcass W	/eight	Gra	de
	(B) (C) (D) (E) (F)) Net Value Actual Yield) Yield Value) Price Compl Grade Value Sort Value) Net Differen	iance		
(2) Gi basis o	iven the r carcass	option of selli grade and yie	ing the following	g two lots of h will return the	ogs on either a live most total money?
		Lot A	A (Explain your answe	Lot B 🗌	
LIVE BID	GRADE	LIVE WEIGHT	CARCASS WEIGHT (LOT A)	BASE MARKET	STANDARD YIELD
\$50/cwt. \$49/cwt.	#1 #1	2,000 # 2,000 #	1,400 # (LOT B) 1,500 #	\$50/cwt. \$50/cwt.	73.0% 73.0%

SELL CARCASS

/cwt. 1190 # Live Weight /cwt. 750# **Carcass Weight** 61% Yield Carcass Value 1230# Live Weight /cwt. (Receive Total Value) 1270# Live Weight

CUT-OUT

(Packer Value Determination) **BEEF**

Product	<u>Yield</u>	Price/lb.	Total	Value/Cwt.
		\$/_	\$	
	%	\$ /	\$	7
		\$	\$	1
	 %	\$ /	\$,
		\$ /	\$, , , , , , , , , , , , , , , , , , ,
	 %	\$ /	\$	
	%	\$ /	\$	
	 %	\$ /	\$	'
	 %	\$ /	\$	'
	 %	\$ /	\$	
	 %	\$ /	\$	
	 %	\$ /	\$	
		\$ /	<u>\$</u>	
		\$ /	\$	
		**************************************	\$ \$	
		\$ /	\$	
TOTAL BONING YIELD		<u> </u>	<u> </u>	
		TOTAL PRODUCT CUT-OUT	\$	1
		KILL CREDIT	\$	
TOT	AL CON	TRIBUTION TO OVER-HEAD	\$	
		OVER-HEAD	T	/)
		NET CUT-OUT	` *************************************	
		MET COT-OOT	Φ	,

EQUATION:

(For Cutability Pricing)

• ACTUAL BONING YIELD X NET CUT-OUT VALUE = CARCASS PRICE/CWT.

CUTABILITY BASED PRICING

LIVESTOCK EVALUATION DETERMINATION (Cattle Evaluation Values)

Kind		000000	Diff						
		Calcass rnce	, rince				Weight Breaks	Sreaks	
******	Quality	Quality Grade	Yield	ld Grade	Under 300	300-600	006-009	600-900 900-1200	Over 1200
	Choice	Select	1 & 2	3 & 4					
***************************************							-		
								•.	

(BUYER'S LIVE EVALUATION)

%	Choice (Base Value)	\$ /cwt.
%	Select	\$/cwt.
%	Cutability Discount	\$/cwt.
%	Sort Discount	\$/cwt.
Carcass Price		\$/cwt.
Estimated Yield		%
Live Value		\$ /cwt.